# Effective Intellectual Property Management

Tom Smerdon
Director, Licensing and New
Business Development
tom.smerdon@cu.edu

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## University of Colorado System

- The CU System comprises:
  - University of Colorado at Boulder
  - University of Colorado at Colorado Springs
  - University of Colorado Denver (includes the downtown campus and the Anschutz Medical Campus in Aurora)
- Technology Transfer Office FY2009 facts:
  - 258 invention disclosures
  - 204 U.S. patent applications filed
  - 50 exclusive licenses and options, 11 nonexclusive
  - 11 start-up companies
  - 687 service agreements (CDAs, MTAs, IIAs, etc.)

#### **Presentation Themes**

- Practicalities of IP Management
  - What does it involve?
  - Why is it important
  - Best practices
  - Commercialization considerations

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## What is Intellectual Property?

- A product of the human intellect, such as an invention or artistic expression, which are accorded property rights under the law
- The ability to protect intellectual property and enforce the property right is necessary for realizing the commercial value of that IP
- Basic forms of IP protection
  - Copyrights
  - Patents
  - Trademarks
  - Trade Secrets

## Copyrights and Trade Secrets

- Copyright -- protects the tangible form of expression of original works of authorship, but not the underlying ideas or concepts themselves
  - Arises automatically when the expression is fixed in a tangible medium, but registration affords some additional protections
  - Software code is the form of copyrighted IP commonly licensed by university tech transfer offices
- Trade secrets -- information, such as formulas and processes, which provides economic value to the owner by not being generally known
  - Requires the owner to take reasonable steps to safeguard the information
  - Most states have trade secret protection laws that make it unlawful to misappropriate trade secrets

### **Patents**

- A patent is a grant by the government giving the patent owner the right to <u>exclude others</u> from making, using or selling the invention for the term of the patent without the patent owner's consent
- The right to practice the invention is a different matter there may be a third party patent that creates a freedom to operate obstacle
- What constitutes the patented invention is defined by the claims of the patent
- And, inventive contribution (inventorship) is determined by (i.e., must be reflected in) the claims of the patent
  - An original, conceptual contribution to at least one claim
  - Authorship is not the same as inventorship

## Patentability of Inventions

- To be patentable, an invention must be:
  - Useful
  - Novel (in light of the prior art, including the inventor's own past publications)
  - Unobvious to a person knowledgeable in the field at the time the invention was made, and
  - Enabled by the written description in the patent application. The invention must be adequately described to permit one skilled in that field to practice the invention.

### Patents - Practical Considerations

#### Commercial Potential

 Does the invention meet a consumer demand? Can it be economically manufactured and sold at a profit? Does it provide a superior alternative to existing products?

#### Costs vs. Benefits

- How important/valuable is patent protection compared to other forms of protection? What is the likely scope of patent protection and how valuable is that?
- Do the potential benefits of patent protection justify the costs for the preparation and prosecution of the application?
- Provisional patent applications can provide up to one year to answer these questions

## **Protecting Patentability**

- Currently, U.S. patent law gives priority to the first to invent – so documenting conception and reduction to practice of an invention is important
- Prevent public disclosures of the invention until after a patent application has been filed if foreign rights might be desirable
  - U.S. patent applications must be filed within one year of any public disclosure to preserve U.S. patent rights
  - To preserve <u>foreign</u> patent rights, a patent application must be filed <u>before</u> any public disclosure of the invention
- CDAs and collaboration agreements

# Positioning IP for Commercialization

- Proof of concept work to de-risk the technology for potential licensees and investors
- Understand the product development challenges and market applications in order to identify likely commercialization partners and to structure reasonable license terms
- At CU-Boulder, the Renewable and Sustainable Energy Institute (RASEI) is an important part of this process, as is the Boulder Innovation Center
  - RASEI is a joint institute with NREL, and provides proof of concept and market assessment support for promising renewable energy technologies

## Thank you

tom.smerdon@cu.edu