1. All committee members attend Hiring Excellence training. Contact Deb Wernli or Michelle Darveau to schedule.

2. **Pass/Fail** (Optional) - Chair and one other committee member review for Pass/Fail. Request “Hiring Manager” (HM) change the disposition of the failing applicants to “Pass Fail Unsuccessful” which generates an email informing them that they are no longer being considered.

3. **Full Committee Review** - Each committee member reviews applications using the Materials Review Rubric. The summary of the scoring from the rubric should be uploaded into PageUp by the HM. Meet to establish short-list of candidates. Inform HM of applicants not moving forward so that HM can change their status. You may leave some candidates in “New” status if you are not yet ready to dismiss them. Please be mindful of the candidate experience by not leaving candidates wondering about their status.

4. **Phone interviews** (Optional) - Use the Phone/In-person Interview rubric for scoring. Use a standard list of behaviorally based questions for each interview. (NOTE: The HM can create the phone interview time slots in PageUp and invite the applicants.)


6. **On Campus Interviews** - Use the Phone/In-person Interview rubric for scoring. Use a standard list of behaviorally based questions for each interview. (NOTE: The HM can create interview time slots in PageUp and invite the applicants.) If your College requires written approval of the interview recommendation by the Dean, then obtain that approval.

7. **Finalist recommendation** - When final candidate has been identified, assure reference checks are completed. Write recommendation memo to DHDD, College Dean (if applicable). **The Provost and President must meet and approve the final candidate before an offer is made.** Request HM change the status of those candidates no longer being considered.

8. **Offers** - HM initiates the offer process by placing the finalist in the status of “Pre-Offer Salary Request” and then completing the offer card for approvals. Once the offer has been approved, a verbal offer can be made, followed by the formal offer letter. Academic Affairs approves and prepares/sends the offer letter for ALL administrative and academic faculty in departments that report to Academic Affairs.

9. **Closing the search** - Make sure that every applicant has been changed to a final disposition and has been notified of their status. Chair or HM must attach any search documentation not already contained in PageUp to the job. This would include the following: committee scoring/ranking report, copies of Rubrics and scoring summaries, copies of correspondence sent to candidates outside of PageUp, interview questions and/or notes from each committee member, any notes generated by the committee in the decision-making process, recommendation memos, etc.

   All steps must be completed in order to meet record keeping requirements.

Comments: ________________________________________________________________________________________  

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